
Proposal

A change, its cost, and who it breaks

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What is wrong today

- 01 The failure, with an instance somebody in the room recognises.
- 02 How often it happens, measured rather than felt.
- 03 What it costs when it does.

The proposal

The change, precisely

- 01 What becomes required.
- 02 What becomes forbidden.
- 03 What stays a matter of judgment, deliberately.

Who this breaks

Name them

and the migration path each one gets. A proposal with no cost slide is one that has not been thought through in public yet.

Adoption

- 01 Who goes first, and when.
- 02 How long the old way keeps working.
- 03 What triggers reverting the whole thing.

Summary

Three things to remember

- 01 The finding, in the words you want repeated in the corridor.
- 02 The decision being asked for, if there is one.
- 03 Who to talk to, and by when.

Appendix

- 01 Detail that answers the predictable question.
- 02 The table nobody needs unless they ask.
- 03 Definitions, so an argument about words does not eat the meeting.