NATHANIEL R. HOLLIS

22 COBBLE HILL LANE
GREENWICH, CT 06830
UNITED STATES

Nathaniel R. Hollis · 22 Cobble Hill Lane · Greenwich, CT 06830

PRIVATE & CONFIDENTIAL — BOARD MATTER

Nexa Dynamics Holdings, Inc.
Attn: Ms. Priya Chandrasekaran, Chair of the Board of Directors
4400 Meridian Parkway, Suite 1200
Wilmington, Delaware 19801, United States

YOUR REF.	YOUR MAIL	MY REF.	DATE
NDH-BOD-2026-014	Board Minutes of 10 June 2026	NRH-RES-2026-07	24 July 2026

Notice of Resignation from the Board of Directors — Effective 31 August 2026

Dear Ms. Chandrasekaran,

Please accept this letter as formal written notice of my resignation as a member of the Board of Directors of Nexa Dynamics Holdings, Inc. (the "Company"), including my resignation as Chair of the Audit Committee and as a member of the Risk Committee, effective as of **5:00 p.m. Eastern Time on 31 August 2026** (the "Effective Date"). This decision is entirely voluntary and has been reached after considerable reflection over the course of this summer.

Notice Summary — For the Record

Director: Nathaniel R. Hollis • **Roles vacated:** Independent Director; Chair, Audit Committee; Member, Risk Committee • **Effective Date:** 31 August 2026 • **Basis:** Voluntary; no disagreement with the Company • **Reference:** NRH-RES-2026-07

1. Formal Notice of Resignation

Pursuant to Section 7.4 of the Company's Amended and Restated By-laws and Section 141(b) of the Delaware General Corporation Law, I hereby give the Board of Directors not less than five weeks' written notice of my resignation from all director and committee positions I currently hold with the Company. I have served as an Independent Director since my appointment on 14 March 2022, and it has been a privilege to contribute to the Company's governance during a period of substantial growth.

My decision follows my recent acceptance of an offer to serve as Chief Executive Officer of Apex Robotics Corporation, a private early-stage venture unaffiliated with the Company or any of its subsidiaries. That role will require my full professional attention beginning in September 2026, and I do not believe it would be appropriate to continue discharging my fiduciary duties to Nexa Dynamics Holdings, Inc. on a part-time basis once I assume it.

2. Effective Date and Board Handover Arrangements

Phone: +1 (203) 555-0148
e–Mail: n.hollis@personalmail.example

I have selected 31 August 2026 as the Effective Date so that my resignation takes effect immediately following the Company's second-quarter earnings release and the associated Audit Committee review of the Q2 financial statements, thereby avoiding any disruption to the Company's quarterly reporting cycle. I am available to the Board and to Company management at any time before the Effective Date to assist with an orderly transition, including briefing an incoming Audit Committee chair on open matters.

Position	Open Item Requiring Handover	Target Date
Audit Committee Chair	Briefing on Q2 2026 internal control observations	15 Aug 2026
Audit Committee Chair	Introduction to external auditor engagement lead	20 Aug 2026
Risk Committee Member	Transfer of open enterprise risk register items	22 Aug 2026
Board Portal Access	Return of credentials and confidential materials	31 Aug 2026

3. Statutory Disclosure Statement

In accordance with the Company's disclosure obligations regarding director departures, I confirm the following statement for inclusion in the Board's minutes and any required public filing:

Disclosure for the Record

"My resignation is not the result of any disagreement with Nexa Dynamics Holdings, Inc. on any matter relating to the Company's operations, policies, or practices, whether accounting, financial reporting, governance, or otherwise. I am resigning solely to pursue an external executive opportunity unrelated to the Company."

4. Outstanding Matters, Confidentiality, and Indemnification

I will return all Company property in my possession, including board portal credentials and confidential materials, by the Effective Date, as reflected in the handover schedule above. My confidentiality and non-disparagement obligations under Section 9 of my Director Agreement survive without limitation as to time. I would ask that the Corporate Secretary's Office confirm in writing that D&O tail coverage will extend to my period of service for six years following the Effective Date, and that my outstanding deferred stock units will be treated per the 2022 Non-Employee Director Compensation Plan.

5. Closing Remarks

It has been a genuine privilege to serve alongside this Board and the executive team during a formative chapter for Nexa Dynamics Holdings, Inc. I am proud of the governance discipline the Audit Committee has built over the past four years, and I have every confidence the Company is well positioned for its next phase. Thank you for your understanding and for the Board's support throughout my tenure.

Yours sincerely,

Nathaniel R. Hollis
Independent Director & Chair, Audit Committee
Nexa Dynamics Holdings, Inc.

Enclosures: Instrument of Resignation (Schedule A); Committee Handover Memorandum (Schedule B); Extract of Article 7.4, By-laws

Distribution: Mr. Owen Faraday, Corporate Secretary & General Counsel; Ms. Isabel Duarte-Kim, Lead Independent Director; Mr. Desmond Okafor, Chair, Nominating & Governance Committee

Schedule A

Instrument of Resignation

ARCHIVAL COPY
NDH-BOD-2026-014

INSTRUMENT OF RESIGNATION

Company:	Nexa Dynamics Holdings, Inc., a Delaware corporation
Registered Office:	4400 Meridian Parkway, Suite 1200, Wilmington, Delaware 19801
Director:	Nathaniel R. Hollis
Position(s) Held:	Independent Director; Chair, Audit Committee; Member, Risk Committee
Date of Original Appointment:	14 March 2022
Effective Date of Resignation:	31 August 2026, 5:00 p.m. Eastern Time
Reason Category:	Voluntary — pursuit of external executive appointment
Authority:	Section 7.4, Amended and Restated By-laws; Del. Gen. Corp. Law §141(b)

I, the undersigned, hereby resign from the positions identified above, effective as of the Effective Date stated herein, and confirm that this resignation is delivered voluntarily and without reservation.

Nathaniel R. Hollis
Director
Date: ______________

Witnessed By
Print Name: ______________
Date: ______________

Schedule B — Committee Handover Summary

Committee	Interim Successor	Key Handover Item
Audit Committee (Chair)	Ms. Isabel Duarte-Kim (Acting)	Q2 internal control memo; auditor relationship
Risk Committee (Member)	Mr. Desmond Okafor	Enterprise risk register
Nominating & Governance	Corporate Secretary's Office	Skills matrix; succession brief
Board Portal & Records	Corporate Secretary's Office	Credential revocation; return of board books

All items above remain the departing director's responsibility until formally reassigned in writing by the Corporate Secretary's Office, and should be logged against Matter No. NDH-BOD-2026-014.

Corporate Secretary's Office

Archive and Filing Record

This page is retained in the permanent minute book as the archival protocol record for the director resignation described in the foregoing letter and schedules.

Field	Entry
Matter No.	NDH-BOD-2026-014
Director Reference	NRH-RES-2026-07
Date Letter Received	____________________
Date Entered in Minute Book	____________________
Minute Book Volume / Page	____________________
Distribution Confirmed (Y/N)	____________________
D&O Tail Confirmation Sent (Y/N)	____________________
Custodian Initials	____________________

Distribution Confirmation Log

Recipient	Date Sent	Acknowledged
Mr. Owen Faraday, Corporate Secretary & General Counsel	__________	_______
Ms. Isabel Duarte-Kim, Lead Independent Director	__________	_______
Mr. Desmond Okafor, Chair, Nominating & Governance Committee	__________	_______

Retention: this record and the enclosed schedules are retained permanently in the Company's minute book in accordance with the Corporate Secretary's Office document retention protocol for director and officer changes. Receipt of the Instrument of Resignation (Schedule A) is hereby acknowledged on behalf of the Company, subject to the Board's formal acceptance at its next scheduled meeting.

Owen Faraday
Corporate Secretary & General Counsel
Date: _______________

Priya Chandrasekaran
Chair of the Board of Directors
Date: _______________